

Glacier County Regional Port Authority
Tentative December Board Meeting Agenda
December 16, 2021, 2:00 p.m.
GCRPA Office, Cut Bank, MT and via Zoom

Vision Statement (Draft #2): Our vision is to be the best resource for business assistance, through collaborations and partnerships, for all communities within and surrounding Glacier County.

- I. Roll Call
- II. Call to Order
 - A. December Agenda
 - B. November Minutes
 - C. November Financials
 - D. Current Budget
 - E. Bills to Present
 - F. Correspondence
- III. Old Business
 - A. Vote – November EDF Presentation by Kalen McKelvey of Sunshine Stables
 - B. Vote on adjusted GCRPA Vision Statement
 - C. Overpass Project
 - D. Executive Director wage following evaluations
 - E. Word received, follow up on filing 501c3
 - F. Other Old Business
- IV. New Business
 - A. Board Vacancy – Represent City of Cut Bank
 - B. Other New Business
- V. Strategic Planning Session – see next page
- VI. Activity Reports
 - A. Browning and surrounding communities
 - B. Cut Bank Area Chamber of Commerce
 - C. Sweetgrass Development
 - D. GFDA
- VII. Public Comment – Limited to 3 minutes. Comments longer than 3 minutes must be emailed to glacierportauthority@gmail.com 48 hours prior to meeting.
- VIII. Adjournment – Next meeting to take place January 20, 2022, at 2:00 p.m. Venue to be determined based on COVID regulations.

Glacier County Regional Port Authority

Strategic Plan – August 2021

Based on SWOT Analysis – Strengths, Weaknesses, Opportunities, Threats

STRENGTHS

- **Diverse Board and Executive Director**
- **Positive relationships with partners (Sweetgrass Development) and communities**

WEAKNESSES

- **Funding Unknowns**
- **Organization name and identity**
- **Grant vs. Loan funding**

OPPORTUNITIES

- **Funding streams (grants, applying for federal dollars, county, ARPA), Revolving Loan Fund (do we meet all qualifications?)**
- **Tribal involvement on Board/Recruitment**
- **Business partners (hold meetings at different businesses, tour facilities)**
- **Continue Board and Executive Director Training**
- **Committees**

THREATS

- **County mill funding**
- **External community (small businesses), school population, population demographic**
- **Duplication of services**
- **Board turnover/recruiting responsibly**